## Checklist: 12 of the Most Controversial Issues in Business Communication—and How to Handle Them in the Classroom

In the evolving world of business communication, instructors must prepare students to handle topics that are no longer just professional—but also political, cultural, emotional, and ethical. These topics often feel like walking on eggshells—demanding careful language, strategic framing, and an awareness of invisible boundaries. This checklist offers instructors a structured approach to navigating 12 of the most controversial issues in business communication and equips students with the skills, mindsets, and ethics to face them thoughtfully and effectively in the workplace.

1. Bluntness vs. Diplomacy	
$\square$ Use paired-role simulations that contrast blunt vs. diplomatic approaches in emails of meetings	or
$\Box$ Discuss cultural norms (e.g., high-context vs. low-context cultures) that shape expectations	
$\hfill\square$ Debrief on how intent, tone, and delivery affect perception	
2. Emoji and Emoticon Usage	
$\square$ Present research and style guides from different industries on emoji usage	
☐ Create assignments where students compare messages with and without emojis	
☐ Facilitate a class debate: "Professional or juvenile?"	
3. Personal Opinions on Sensitive Topics	
$\square$ Use case studies of internal workplace conflict over political/social issues	
☐ Encourage discussions on boundaries, freedom of speech, and professional respect	
$\hfill\square$ Introduce company codes of conduct as part of policy literacy	
4. Humor in Communication	
$\square$ Analyze failed and successful uses of humor in business ads or internal memos	
☐ Role-play feedback sessions with and without humor	
$\hfill\square$ Explore audience sensitivity and intent vs. impact	
5. Transparency in Business Communication	
☐ Examine real cases (e.g., corporate scandals or whistleblowing) to explore	

transparency dilemmas

	$\square$ Ask students to draft press releases or internal memos with varying degrees of openness $\square$ Invite guest speakers from PR or crisis communication roles
<b>6.</b> l	Negative Feedback Delivery  ☐ Compare different feedback models (e.g., SBI, DESC, Pendleton) ☐ Practice difficult conversations through structured peer-to-peer feedback sessions ☐ Reflect on emotional impact, tone, and language framing
<b>7.</b>	Privacy Concerns  ☐ Lead a discussion on balancing transparency with legal and ethical privacy standards ☐ Examine real-world cases (e.g., GDPR violations or employee monitoring policies) ☐ Have students draft privacy policies or internal memos on sensitive topics
8. (	Generational Differences  ☐ Use generational communication preference surveys in class ☐ Create cross-generational messaging projects (e.g., how to appeal to Boomers vs. nZ)
	☐ Discuss stereotypes, inclusivity, and adaptability in tone
9. (	Ghosting in Business  ☐ Analyze case examples of professional ghosting in hiring or partnerships ☐ Discuss the ethics and long-term brand implications of ignoring communication ☐ Assign students to write tactful "decline" messages or disengagement notices
10	Al-Generated Content  ☐ Assign side-by-side comparison tasks of human vs. AI-generated emails or proposals ☐ Facilitate ethical discussions: "Who owns AI content?" "Is AI-generated feedback ethical?" ☐ Introduce policies on disclosure, editing, and transparency of AI use
11.	Monitoring Employee Communication  ☐ Present arguments for and against workplace surveillance ☐ Simulate a corporate policy-writing task with justification for surveillance ☐ Engage students in a structured debate: "Is monitoring ever justifiable?"
12.	Emotional Intelligence vs. Technical Skills  ☐ Host self-assessments and peer feedback activities on EI competencies ☐ Review hiring trends and HR reports on soft skill demands ☐ Facilitate role-plays: Resolving conflict with EQ vs. logic-driven problem solving

As business communication becomes more nuanced and high-stakes, instructors must not shy away from controversial topics—but rather, lean into them with pedagogical intention. This checklist isn't about providing the "correct" answers. It's about teaching students to ask the right questions, evaluate diverse perspectives, and communicate with integrity under pressure. Through ethical reasoning, contextual awareness, and real-world practice, students can learn to walk the eggshell-laden path of modern business communication with both confidence and compassion.

